THE VALUE OF CUSTOMER-FOCUSED COMMUNICATIONS



Andrew Careaga & Michelle Amos 2020 Brand Symposium Sept. 29, 2020

Why customer service matters

- 65% of customers who have a fantastic service experience say friendly representatives who are able to solve their concerns are the most influential
- 56% of customers admit to having lost their temper with a customer service professional
- 8 out of 10 customers are more likely to become loyal if their problem is solved on the spot

Source: The Training Bank

"The true test of a business's customer service fitness is not when things are going right - but rather what is done when things go wrong."



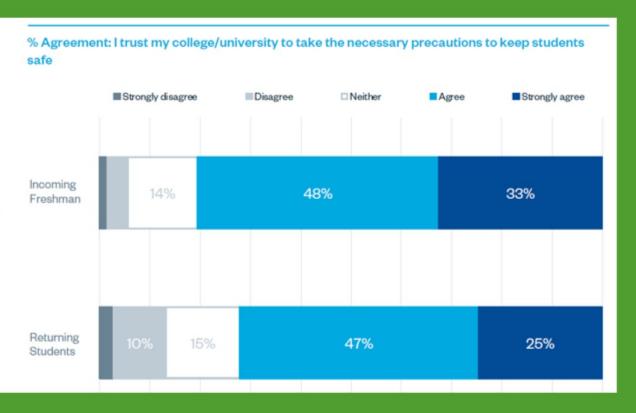
How has COVID-19 flipped the way we live, learn and do business?

From this	to this
Dining out	Dining in
Environmental sustainability	One-time use plasticware
Learning/teaching/working on campus	Learning/teaching/working remotely
In-person events	Online events
Drop-in counseling	Virtual counseling
Phone-based customer service	Online customer service

Trust in the COVID-19 era

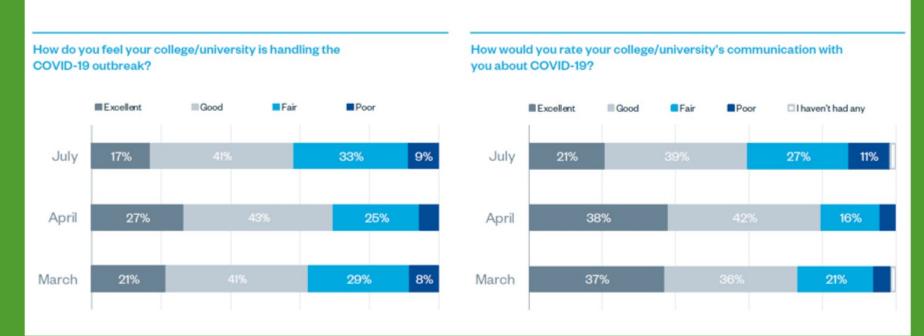
Students don't fully trust their institutions or fellow students to keep them safe.

Returning students have a lower trust level than incoming freshmen.



Trust in the COVID-19 era

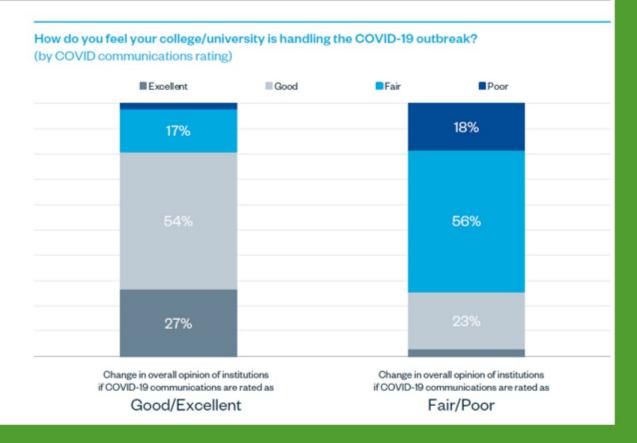
Returning students' perceptions of their institutions' COVID responses and communications have declined since spring.



Source: SimpsonScarborough National Student Survey, Part III, August 2020

Higher Ed and COVID-19 / Effective communications are essential for brand trust.

Returning students are more likely to have a positive overall opinion of their institution when COVID communications are rated as good or excellent.



How should we respond?

- Is our email auto-response voice as friendly as your telephone voice?
 - Avoid the "canned" reply
 - We are not robots
- Are we hiding behind the virtual to avoid personal interaction?
 - Pick up the phone
- Are we hiding behind "policy" or "protocol"?
- Are we empathizing with our customers and stakeholders?
 - Thank them sincerely and up front
 - Express concern and understanding
 - Put yourself in their shoes

Chancellor Dehghani,

I am a parent of a second year student at S&T. I am not typically a parent who speaks out, however I wanted to mention a few things that have been weighing on me recently.

First, I would like to say that I appreciate the regular communication from the university since March. I understand that the spring was a confusing time for all, and there were a lot of uncertainties. The frequent updates are appreciated.

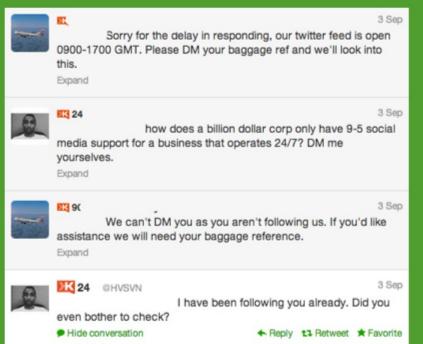
Unfortunately, with each subsequent communication, I see my son more and more discouraged. ...

Dear Ms.

Thank you for your note, and for expressing your views on the changing dynamics of our communications since COVID-19 disrupted our spring semester. Thank you also for sharing your appreciation for our attempts to keep you updated on what has been happening on campus as we prepare for the fall semester. Even though we have not had all of the answers, and have been required to adjust course somewhat over the past several weeks, we believe that staying in touch with you and your fellow parents is crucial – even more so now, as we all deal with an unfamiliar environment.

As I read your note, I could feel the anguish your son must be going through. It pains me that we are not able to offer fully in-person courses this fall due to the pandemic, and the last thing we want is for our students to return to campus discouraged or, worse yet, to hit "pause" on their education because of the mix of courses. ...

Social media: the voice of the customer





Frustrated with poor customer service

Buys ad (promoted Tweet) to amplify voice

Missouri S&T Class of 2024 Admitted Parent Group



Created April 10 676 group members



Parent Challenges

- > Not able to visit college campuses
- > Isolation due to COVID
- > Feeling of loss for child's senior year/activities
- > Sudden switch to virtual learning for students
- > Fear of the unknown



How We Met Those Challenges

- > Provided virtual tours, visits, events, Facebook Live
 Dr. Goodman, Faculty, ResLife, New Student Programs, Current Students, and more
- > Provided a platform for parent to connect with each other
- > Provided a platform for parents to share their child's accomplishments
- > Provided open communication to parents
- > Provided an outlet for parents to be heard



Things I Learned

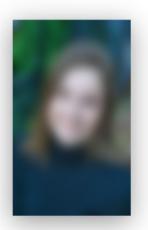
- > Communication is the responsibility of the communicator
- > Do not take negative comments or posts personally
- > People need to *feel* heard
- > People want to be communicated with even if there is no new updates



April 10

Thank you for this group!
My daughter ... is a Senior
at Oakville High School in
St. Louis. She attended the
first PRO day and is
registered for classes. She
will be a chemical
engineering major and is
anxiously awaiting
housing and roommate
placement!





June 26

Anyone with a student from Blue Springs South that is going to be a freshman?





Customer communication do's and don'ts

Do these things	Don't do these things
put in the hard work of communicating	try to sell
communicate frequently (SimpsonScarborough: 69% of returning students want <i>more</i> communication)	over-communicate (it's a fine line)
make it personal	rely too heavily on technology
think about secondary audiences. Who else is hearing your communication?	try to be funny
look for opportunities to help (navigate the bureaucracy)	ignore the problem – or pass them along to the next point in the bureaucracy

Thanks!

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